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## **LISBOAN**

### **Linking Interdisciplinary Integration Studies by Broadening the European Academic Network**

## **Report from the Workshop “Policy Implementation after Lisbon: New Challenges for Administrative Cooperation between Member States and New Roles for EU Agencies”**

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## **Report from the Workshop “Policy Implementation after Lisbon: New Challenges for Administrative Cooperation between Member States and New Roles for EU Agencies”**

A LISBOAN workshop was organized in Brussels on February 29, 2012 by the European Institute of Public Administration (EIPA), on the topic of “Policy Implementation after Lisbon: New Challenges for Administrative Cooperation between Member States and New Roles for EU Agencies”.

Based on the new Article 197 TFEU highlighting the importance of cooperation between Member States in assuring effective implementation of EU law new approaches are emerging at the same time concerning the coordination of regulatory actors and networks between authorities at all levels of government. Moreover, EU agencies have been transferred more and more functions over the last decades ranging from delivering support to the Union’s decision-making process by pooling available expertise, to adopting individual decisions applying agreed EU standards, and supporting the implementation of Union policies. At the same time the delegation of powers to agencies is still being overshadowed by the Meroni doctrine of the 1950s. Despite being mentioned as potential sources of reviewable final acts in Article 263(1) TFEU EU agencies are not recognised as recipients of delegation of powers. The practical reality of EU policy making however is far more complex.

In the end the workshop addressed and discussed these two dimensions from both a practical and an academic perspective.

- What must Member States do to improve their administrative capacity to implement EU law?
- What can we expect from new forms of “horizontal” interaction in terms of practical effectiveness and the quality of EU governance?
- What are the potentials, limits and risks involved in continued “agencification”?

Next to a series of written contributions from LISBOAN members (see programme), the participants of the LISBOAN workshop (see list of participants) welcomed one practitioner from the Secretariat General of the European Commission for a lunchtime debate reflecting about the perspectives for policy implementation and the role of EU agencies after Lisbon.

**PROGRAMME****LISBOAN Workshop**

*Policy Implementation after Lisbon:  
New Challenges for Administrative Cooperation between Member States and New Roles for  
EU Agencies*

Fondation universitaire, Rue d'Egmont 11 - 1000 Bruxelles  
February 29, 2012 (10h-17h)

- 10h00 – 10h15      **Welcome and tour de table**  
Edward *BEST*, LISBOAN work package leader on the institutional architecture
- 10h15 – 12h30      **EU Administration: Centre formation and multilevelness**  
Morten *EGEBERG*, Department of Political Science and ARENA, University of Oslo  
**What is effective implementation of EU Law?**  
Phedon *NICOLAIDES*, European Institute of Public Administration (EIPA)  
**Improving the administrative capacity of Bulgaria to implement EU law after Lisbon**  
Petia *GUEORGUIEVA*, Department of Political Sciences, New Bulgarian University, Bulgaria
- Discussant:      Esther *VERSLUIS*, Department of Political Science University of Maastricht
- 12h30 – 13h15      *Luncheon*
- 13h15 – 14h15      **Debate with Marie-Helene *PRADINES*, and Manuel *SZAPIRO* (Secretariat General of the European Commission)** to reflect about the perspectives for policy implementation and the role of EU agencies after Lisbon
- 14h15 – 16h30      **Legal limits to the agencification of the EU administration**  
Merijn *CHAMON*, Department of European law, University of Ghent  
**Democracy, Technocracy and Legitimacy. Limits and perspective of the European agencies system**  
Carlo *TOVO*, Faculty of Law, University of Bologna  
**Improving compliance with European Union law via agencies: The case of the European Railway Agency**  
Esther *VERSLUIS*, Department of Political Science, University of Maastricht
- Discussant:      Michael *KAEDING*, European Institute of Public Administration (EIPA)
- 16h30              **Concluding remarks**
- 17h00              End of LISBOAN workshop

**LIST OF PARTICIPANTS**

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